No. of Printed Pages: 3	Roll No
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# 18DD2017

# M. B. A. EXAMINATION, May 2019

(Fourth Semester)

(C. Scheme) (Main Only)

MBA

HRM10C

PERFORMANCE MANAGEMENT SYSTEMS

Time: 3 Hours [Maximum Marks: 75]

Before answering the question-paper candidates should ensure that they have been supplied to correct and complete question-paper. No complaint, in this regard, will be entertained after the examination.

**Note**: Attempt *Five* questions in all, selecting at least *one* question from each Unit. All questions carry equal marks.

(4-20/16) M-18DD2017

P.T.O.

## Unit I

- 1. Define Performance Management. How is it different from Performance Appraisal? Discuss some of the major objectives/purposes behind performance management function.
- **2.** State the key benefits of performance management. Figure out the most prominently used determinants of job performance.

### **Unit II**

- **3.** Define Competency and Competency Mapping. What are the practical usage of this concept in HR Management? Throw light on widely used methods for competency mapping.
- **4.** Define Performance Planning. Describe the various methods which help in performance planning. Also mention some of the barriers which hampers effective performance planning.

#### **Unit III**

5. Examine the most relevant and widely used methods of appraising and managing the performance of employees. Briefly mention their suitability, pros and cons also.

**6.** Describe the major elements of sound and effective appraisal system. Identify some of the problems which hampers the process of giving fair rating by a boss to a subordinate.

#### **Unit IV**

- 7. Define Performance Counselling. Discuss its dynamics as well as the kind of role it plays in effective performance management.
- **8.** How ethics has its implications in performance management? Evaluate the various principles of ethical performance management.

70

M-18DD2017 2 (4-20/17) M-18DD2017 3